

6th Malaysia Statistics Conference

19 November 2018

Sasana Kijang, Bank Negara Malaysia

2018

Embracing Data Science and Analytics to Strengthen
Evidence-Based Decision Making

Adoption of Data Science and Analytics by CTOS Credit Rating Agency Digital Data Decisioning

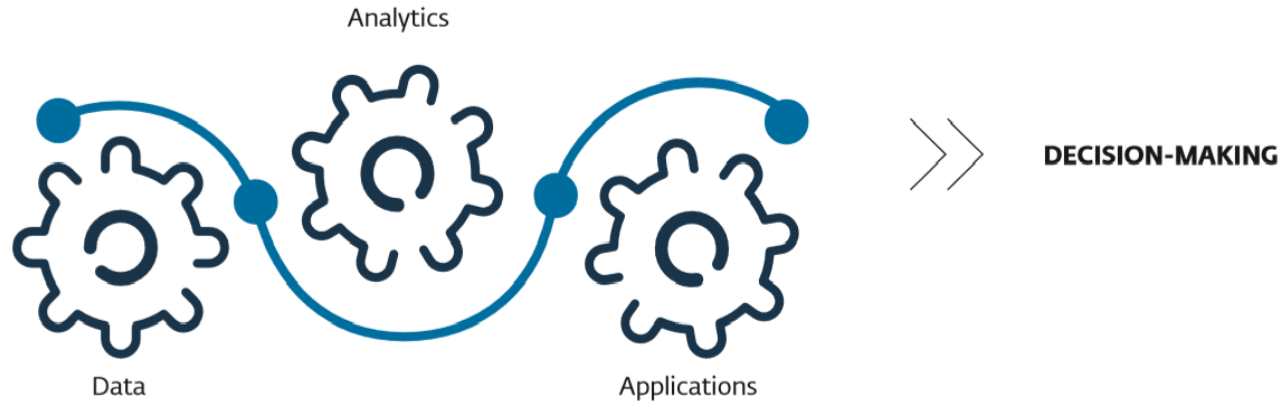
Sadish Ray

GM Data & Decision Analytics



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Driving Digital Data Decisioning



- **Data = Is an Asset**
- **Analytics = Is a tool that bridge the gap between data and insight**
- **Decision Making = Data Science of endless possibilities**

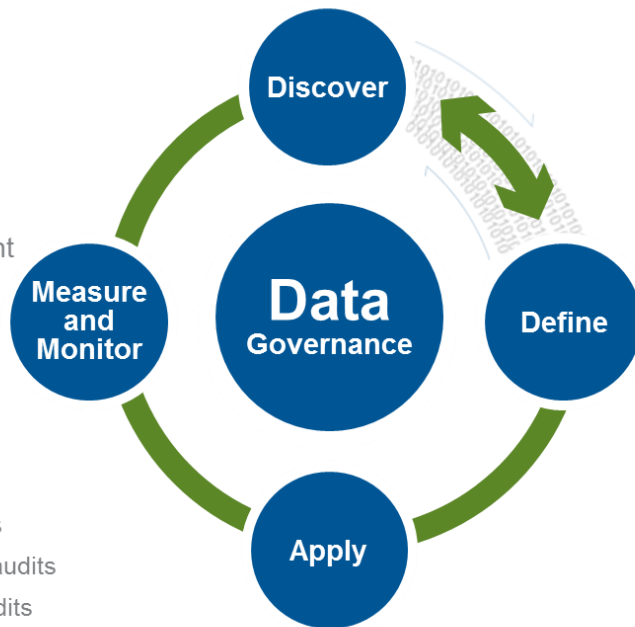
Data Integrity and Data Enrichment to define Digital Customer Insight

Discover

- Data discovery
- Data profiling
- Data inventories
- Process inventories
- CRUD analysis
- Capabilities assessment

Measure and Monitor

- Proactive monitoring
- Operational dashboards
 - Reactive operational DQ audits
 - Dashboard monitoring/audits
- Data lineage analysis
- Program performance
- Business value/ROI



Define

- Business glossary creation
- Data classifications
- Data relationships
- Reference data
- Business rules
- Data governance policies
- Other dependent policies
- Key Performance Indicators

Apply

- Automated rules
- Manual rules
- End to end workflows
- Business/IT collaboration

Data Assets monetization to achieve Digital Customer Insight

RISK

IDENTIFY ANY SECURITY RISK TO ENVIRONMENT



DEFINE THE PARAMETERS STRUCTURE DATA AND UNSTRUCTURE DATA



UPDATE INACCURATE OR MISSING DATA TO ENSURE ACCURATE OF CUSTOMER INSIGHT



IDENTIFY DATA ANALYTICS DESIGN AND STRATEGY

Objective for Credit Rating Agency is to help drive financial inclusion using Digital Data Decisioning



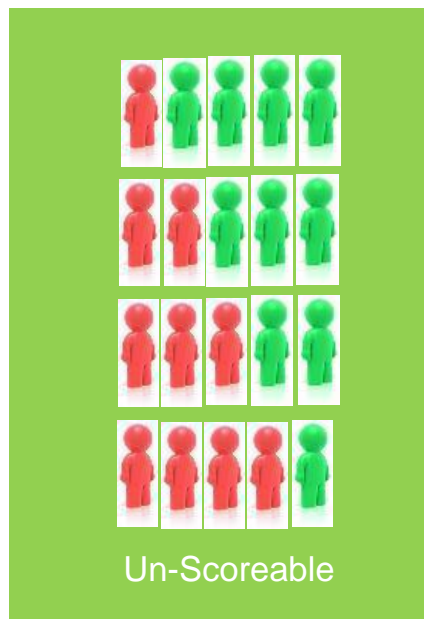
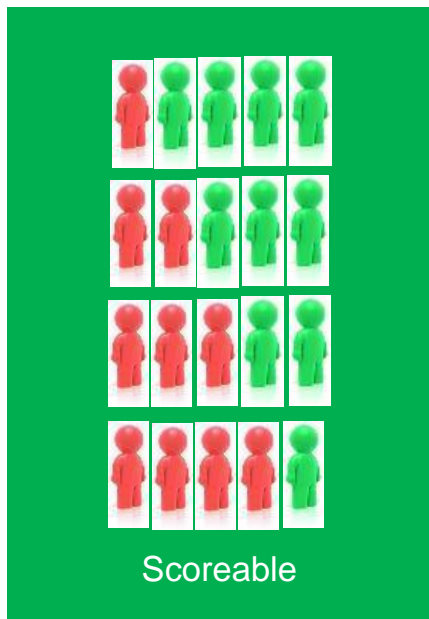
CTOS
Consumer
Credit Score
and Credit
Report



CTOS SME
Credit Score
and Credit
Report



CTOS Income
Estimation



CTOS Alternative Consumer
Score – (Digital Data -
Social/Mobile/Email/
Psychometric)



CTOS Alternative MSME
Score (Digital Data -
Social/Mobile/Email/
Psychometric)

← Malaysia Financial Inclusion →

Use Case 1 – Digital Data Decision with Credit Scoring



1. A credit score is a 3 digit number calculated from your data-rich credit report.
2. It is one factor used by financial institution, telco, insurance and SME to determine consumer credit worthiness with right product offering in relation of risk
3. The score is used for Credit Digital Data Decision basis on risk factors.
4. What is a good credit score? The higher the score, the lower the risk.



CTOS Score Predictive Power

85%

GINI Coefficient:
A summary statistic of the trade-off curve (also known as a Lorenz curve) and a

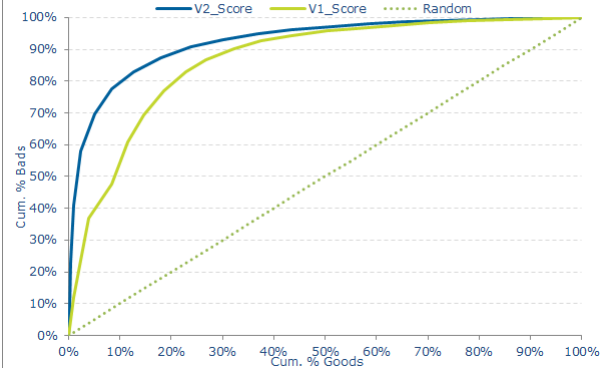
70.3

KS or Kolmogorov-Smirnoff: Maximum difference between the cumulative distribution

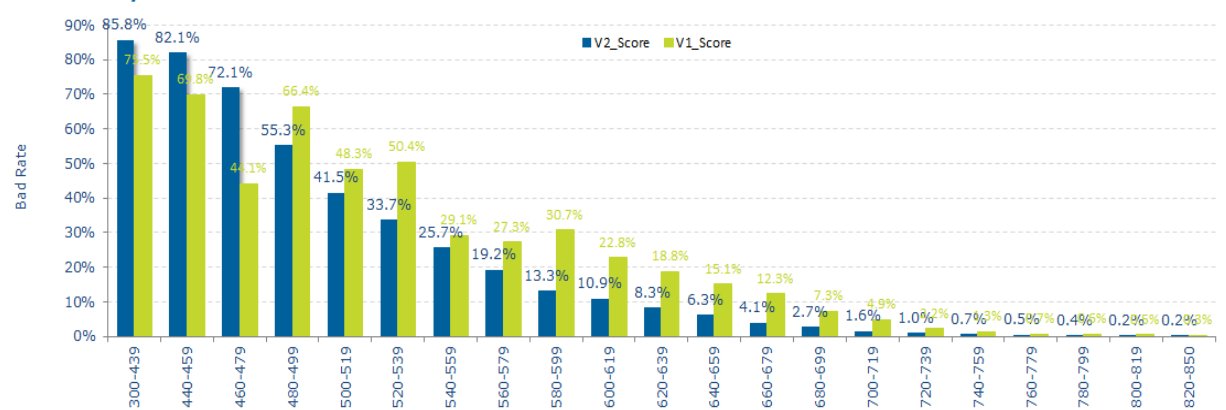
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Divergence:
Measures a score's ability to separate future goods from bads

Trade-Off Curve: Goods vs. Bads - All



Bad Rate by 20 Score Points Break - All



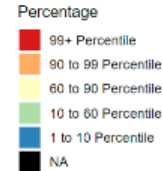
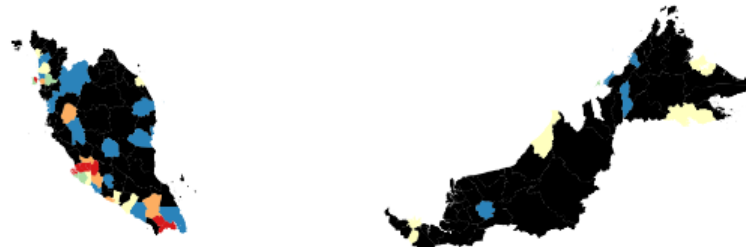
Industry Benchmarking Customer Insight

Use Case 2: Market Coverage Analytics (%) using heatmap/geocode machine learning algorithm

Target Digital Data Decision Strategy: Market coverage

Scenario: For Bank A the market coverage is very low in some regions compared to the rest of the industry. The aim for this use case is to pin point improve competitiveness.

2017Q1 Bank A CC Account Opened Percentage

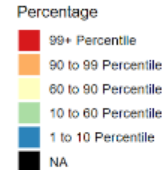


Map data details (area name, percentage of accounts opened, age, income) are shown in here:



BankVSindus.html

2017Q1 Industry CC Account Opened Percentage

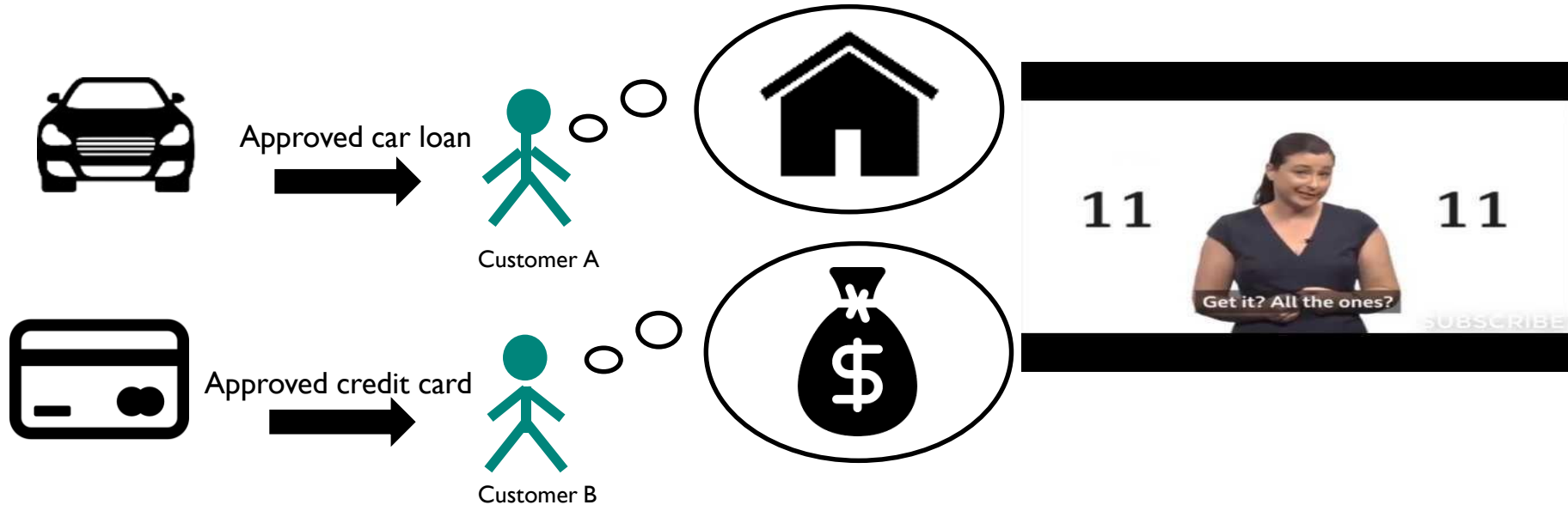


Opportunity - Data Driven Decision on Customer Insight

Use Case 3: Next Best Product Analytics (%) using machine learning algorithm

Target Digital Data Decision Strategy: Good Customers who got just got a credit facility

Scenario: Customer A is newly approved for a car loan and is Good according to risk management. His/her next step is to purchase a house. This use case helps to identify the next best offer for customers.



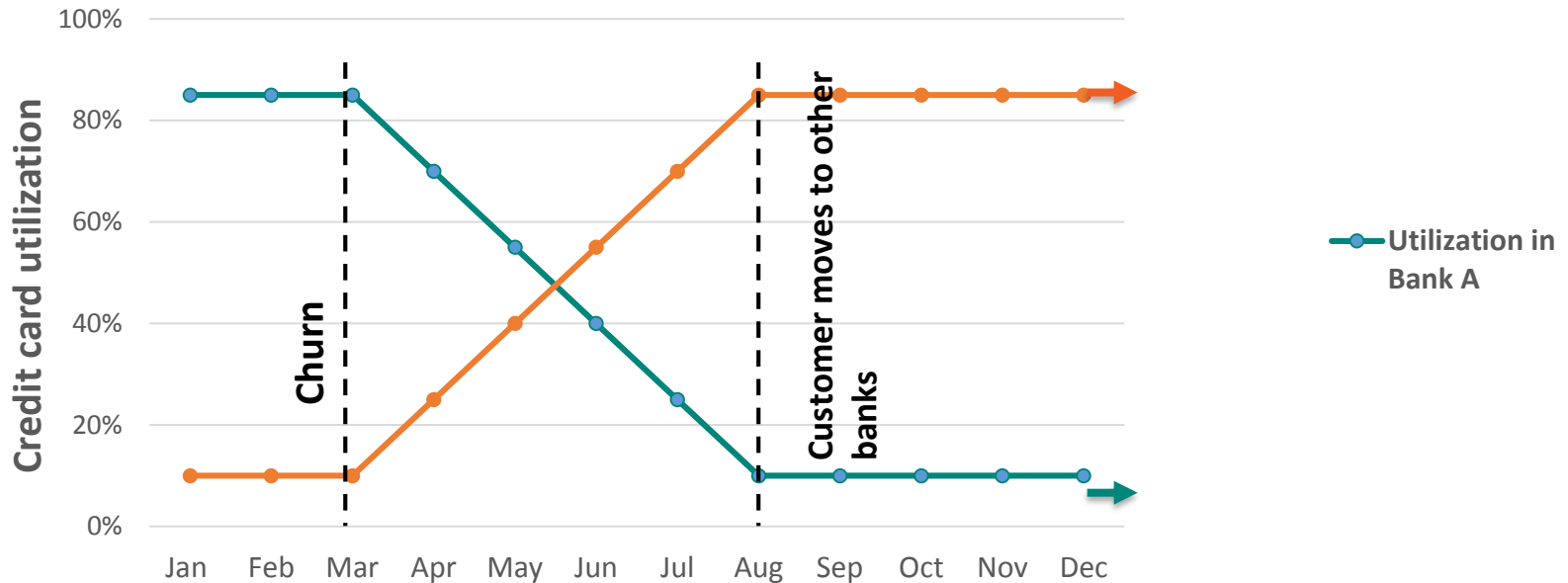
Opportunity - Data Driven Decision on Customer Insight

Use Case 4: Churn Analytics using machine learning algorithm

Target Digital Data Decision Strategy : Preventing good customers to churn

Scenario: The customer has high credit card utilization (high profit) in Bank A. This use case enables us to predict customer churn (3-6 months prior) so that Bank A can retain the customer.

Customer Churn Analytics



Thank You Q&A

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